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# Building Robust AI and Machine Learning Models for Supplier Risk Management: A Data-Driven Strategy for Enhancing Supply Chain Resilience in the USA

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## **KEYWORDS**

# AI in Supply Chains, Machine Learning, Predictive Analytics, Supply Risk Management.

## **ABSTRACT**

The increasing complexity and vulnerability of modern supply chains, exacerbated by geopolitical tensions, climate variability, and fraudulent activities, highlights the need for robust AI-driven risk management solutions. This research presents a unified, data-driven framework that utilizes machine learning (ML), deep learning (DL), and reinforcement learning (RL) to enhance supplier risk resilience and optimize logistics under disruptive conditions. We use a comprehensive dataset of 1,000 supplier transactions, enriched with historical demand, weather indices, geopolitical risk scores, shipment anomalies, and financial health indicators. We apply various regression models, including Linear Regression, Random Forest Regressor, XGBoost Regressor, and Multi-Layer Perceptron, to forecast future demand and quantify supplier risk, assessing performance with metrics such as Mean Absolute Error (MAE), Mean Squared Error (MSE), and R<sup>2</sup>. Next, we employ Isolation Forests for real-time disruption detection, analysing features like price spike percentages, delivery delays, and sentiment scores to enable the early identification of anomalous events. To optimize dynamic routing in the face of stochastic disruptions, we design a custom Open-AI Gym environment and train a Deep Q-Network (DQN) agent that balances fuel costs, delays, and penalties for anomalies, evaluating the strategy's effectiveness through cumulative reward analyses. Finally, we built a deep neural network using a synthetic fraud dataset for transactional fraud detection, applying SMOTE for class balancing. This results in near-perfect accuracy (>99.9%), as validated by train/validation loss curves and classification reports. The integrated framework provides end-to-end supplier risk analytics, combining predictive forecasting, anomaly detection, route optimization, and fraud identification to support resilient decision-making in supply chain operations. Key evaluation metrics include MAE, MSE, and R2 for forecasting; contamination rates for anomaly detection; cumulative rewards for reinforcement learning performance; and accuracy, precision, recall, and AUC for fraud classification.

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## 1. INTRODUCTION

## 1.1 Background

Supplier risk, defined as the potential for disruptions or failures arising from a supplier's inability to deliver goods or services as expected, encompasses multiple dimensions, including operational risks such as delivery delays and quality deviations, financial risks such as insolvency and unfavourable payment terms, geopolitical risks such as trade embargoes, regulatory shifts, and reputational risks such as fraud and non-compliance (Smith et al., 2023, Patel et al., 2024) [43, 36]. Operational risks often manifest as late shipments, inventory shortages, or product recalls; financial risks may include sudden supplier bankruptcy or currency volatility; geopolitical risks stem from tariffs, sanctions, or political instability; and reputational risks involve ethical lapses or contract breaches by suppliers (Gomez et al., 2022) [19].

In the United States, supply chains have grown increasingly interconnected and lean, heightening vulnerability to external shocks such as extreme weather events, geopolitical conflicts, and global health crises (Johnson et al., 2023) [24]. For example, the COVID-19 pandemic exposed critical fragilities when single-source suppliers in Asia temporarily halted production, triggering cascading stockouts across the U.S. manufacturing and retail sectors (Rodriguez et al., 2021) [40]. Similarly, recent port congestion on the U.S. West Coast has illustrated how logistical bottlenecks amplify operational and financial pressures on downstream businesses. Climate-driven disruptions such as the wildfires in California, hurricanes along the Gulf Coast, and droughts in agricultural regions further compound supplier risk by affecting raw-material availability and transport infrastructure (Allen et al., 2024) [2]. Traditional supplier risk management approaches, such as manual audits, scorecards, and periodic on-site inspections, rely heavily on historical data and subjective judgment (Kumar et al., 2022) [27]. Scorecards typically assign weighted scores to practices like delivery timeliness, quality compliance, and financial health, but they lack the granularity and real-time responsiveness needed to anticipate emergent disruptions (Lee et al., 2023) [28]. Manual audits, while thorough, are labour-intensive, costly, and often conducted at infrequent intervals, leaving blind spots during critical windows of vulnerability (Davis et al., 2024) [6]. Consequently, these non-AI methods struggle to capture complex interdependencies among risk factors or adapt quickly to evolving threat landscapes.

Recent advances in artificial intelligence (AI) and machine learning (ML) offer adaptive, data-driven alternatives to traditional risk frameworks. Supervised learning algorithms such as linear regression, random forests, and gradient boosting machines can uncover nonlinear relationships between supplier attributes and risk outcomes for predictive risk scoring (Zhou et al., 2023) [49]. Unsupervised techniques like Isolation Forests and autoencoders detect anomalous patterns like sudden price spikes or negative sentiment that may signal disruptions before they materialize (Fernandez et al. 2022) [15]. Reinforcement learning (RL) enables dynamic decision policies, such as routing adjustments under adverse conditions, by training agents to maximize long-term logistical performance (Roberts et al, 2023) [39]. Deep neural networks further extend capabilities to complex tasks such as fraud detection in transactional data (Sharma et al., 2024) [41].

# 1.2 Importance of This Research

Unmanaged supplier risks impose substantial economic burdens on U.S. businesses each year. The 2023 Resilience 360 report estimates that supply-chain disruptions cost the U.S. economy over \$250 billion annually in lost output, expedited freight, and inventory write-offs (Resilience 360, 2023) [38]. A single day of production stoppage at a major automotive plant can translate to losses exceeding \$100 million in revenue and warranty claims (Automotive Industry Action Group, 2022) [4]. Moreover, small and medium-sized enterprises (SMEs) face disproportionately high impacts: one survey found that 60 percent of SMEs experiencing a major supplier failure were forced to scale back operations or close within six months, with average losses of \$1.5 million per firm (National Small Business Association., 2023) [33].

The growing frequency and severity of disruptions, from extreme weather events such as Hurricane Ida's \$21 billion toll on Gulf Coast logistics in 2021, to port congestions that added up to \$2,000 per container in demurrage fees during the 2022 West Coast backlog, dictate the urgency for real-time, predictive risk mitigation (NOAA. 2022, Journal of Commerce., 2022) ([35, 26]. Traditional manual audits and scorecards often fail to capture emerging threats in time: audit cycles typically occur quarterly or annually, leaving businesses blind to rapidly evolving conditions such as sudden supplier insolvencies or -geopolitical sanctions (Kumar et al., 2022)[27]. Scorecard systems, while useful for baseline assessments, depend on subjective weighting schemes and lagging indicators that cannot adapt dynamically to sudden shocks (Lee et al., 2023) [28].

AI and machine learning (ML) adoption promises to fill these critical gaps. Predictive models, such as random forests and gradient-boosted trees, can forecast supplier delivery failures with up to 85 percent accuracy using multidimensional inputs like delivery history, financial ratios, and market indices (Zhou et al., 2023) [49]. Unsupervised techniques, including Isolation Forests and autoencoders, have demonstrated over 90 percent precision in flagging early-stage anomalies (for example, atypical price spikes or sentiment shifts in news feeds) that often precede large-scale disruptions (Fernandez et al., 2022) [15]. Reinforcement learning agents trained on simulated logistics environments can reduce average delivery delays by 15 percent under stochastic conditions by dynamically rerouting shipments and reallocating fleet resources (Roberts et al., 2023) [39]. Deep neural networks applied to procurement transaction data achieve fraud detection rates above 98 percent, protecting organizations from both financial and reputational harm (Sharma et al., 2024) [41].



#### 1.3 Research Objective

The primary objective of this research is to design, implement, and evaluate a comprehensive AI-driven framework for supplier risk management, aimed at enhancing resilience and operational efficiency across U.S. supply chains. First, the study aims to develop predictive models that can forecast the likelihood of a supplier failing to deliver, based on historical demand, financial indicators, geopolitical scores, and behavioural patterns. The performance targets for these models include achieving a mean absolute error (MAE) of less than 50 units of demand and an R² score greater than 0.7 on hold-out test data. Second, the research seeks to enable real-time disruption detection by applying unsupervised machine learning techniques, such as Isolation Forests and autoencoders. This will allow for continuous monitoring of key risk features, including price spikes, delivery delays, and sentiment shifts. The hypothesis is that the anomaly detection system will identify at least 90 percent of true disruptions while maintaining a false alarm rate of under 10 percent.

Third, the study intends to optimize travel routes under stochastic risk scenarios by developing a reinforcement learning agent trained in a simulated logistics environment. The goal is to reduce average delivery delays by at least 15 percent and fuel-cost penalties by 10 percent compared to baseline routing heuristics. Additional objectives include evaluating the operational integration of these models, such as deploying the DQN-based routing policy in a proof-of-concept application using Streamlet or, preferably, Flask, and establishing guidelines for model retraining and scalability.

#### 2. LITERATURE REVIEW

# 2.1 AI and Machine Learning in Supply Chains

In recent years, Artificial Intelligence (AI) and Machine Learning (ML) have transitioned from experimental technologies to mainstream tools used to optimize supply chain operations in the United States. These technologies are being deployed across a range of functional areas, including procurement, demand forecasting, supplier evaluation, logistics optimization, and anomaly detection. A significant early application of ML in supply chains involved enhancing demand forecasting accuracy. Traditional statistical models such as ARIMA or exponential smoothing, while effective to a degree, failed to capture nonlinear dependencies and external factors. In contrast, ensemble learning methods like Random Forests and Gradient Boosting Machines (GBM) have demonstrated a 15–20% improvement in forecasting accuracy by incorporating diverse input features such as economic indicators, weather patterns, and promotional calendars (Accenture, 2020) [1]. Today's supply chain models have evolved to integrate advanced AI capabilities such as Natural Language Processing (NLP), computer vision, and reinforcement learning. NLP has enabled real-time analysis of unstructured data sources, including news articles, analyst reports, and social media, to generate supplier sentiment scores and identify early warning signals of financial or operational distress (Deloitte, 2021) [8]. For instance, supplier risk assessment platforms now utilize NLP-based sentiment analysis pipelines to flag negative trends, such as declining quality, legal disputes, or cybersecurity incidents.

In the automotive industry, convolutional neural networks (CNNs) are being used to analyze satellite and aerial imagery of parts distribution centres, detecting anomalies like rising inventory levels or low throughput that could indicate impending bottlenecks. Toyota, for example, has piloted this technology to improve visibility into Tier 2 and Tier 3 suppliers (Ford et al., 2020) [17]. Meanwhile, logistics companies like UPS and FedEx have experimented with reinforcement learning (RL) agents that optimize delivery routes dynamically based on real-time traffic and weather data. These RL systems outperformed conventional static heuristics by reducing fuel costs by up to 12% and improving delivery time predictability (Google Cloud, 2021) [20]. Furthermore, unsupervised learning techniques, such as isolation forests and autoencoders, are increasingly used for anomaly detection in supplier behaviour, identifying irregular shipment volumes, payment terms, or contractual deviations without relying on labelled data.

### 2.2 Supply Risk Management in the USA

Supply risk management (SRM) in the United States has traditionally revolved around structured frameworks emphasizing compliance, quality control, and supplier audits. Standard practices include scorecards assessing delivery performance, financial metrics, and adherence to safety and regulatory standards. These are typically enforced through scheduled audits and ongoing contract performance reviews. Regulatory structures like the Federal Acquisition Regulation (FAR) guide procurement activities in government agencies, while the Sarbanes-Oxley Act mandates rigorous internal controls for companies' supply and financial reporting processes (FAR, 2023) (U.S. Congress, 2002) [14][45]. Despite these structures, numerous high-profile supply chain disruptions have exposed vulnerabilities in traditional SRM practices. The Boeing 737 Max crisis, triggered by faulty software components outsourced to low-cost suppliers, illustrated how subcontractor quality issues can escalate into multibillion-dollar liabilities and erode public trust. The grounding of the aircraft cost Boeing over \$18 billion and prompted investigations into the company's supply chain oversight mechanisms (New York Times,2020) [34].

Another landmark disruption was the global semiconductor shortage during 2020–2021, which crippled U.S. industries ranging from automotive to consumer electronics. The overreliance on Asian foundries, particularly in Taiwan and South Korea, and the lack of geographic diversification created cascading effects across the supply chain. In response, the Biden administration issued executive orders to expand domestic semiconductor manufacturing and mandated supply chain risk assessments across strategic sectors (The White House, 2021) [44]. These incidents emphasize the reactive nature of



conventional risk frameworks. Static assessments and annual audits often fail to capture the dynamic and interconnected risks present in modern globalized supply chains. Multi-tier supplier networks, hidden dependencies, and non-traditional risks (for example, cybersecurity, geopolitical instability) necessitate continuous, data-driven, and forward-looking approaches to SRM.

## 2.3 Impact Of Supplier Risk Management on USA Businesses

Effective supplier risk management delivers tangible value across operational, financial, and regulatory dimensions. Businesses that implement real-time risk analytics, tiered supplier monitoring, and predictive failure models report significant cost savings and operational resilience. For example, a McKinsey & Company report revealed that firms using proactive risk management practices saw a 30% reduction in unplanned production downtime and a 25% decrease in expedited freight costs due to early detection of supply constraints (McKinsey & Company,2020) [29]. In the pharmaceutical industry, where production is highly dependent on a stable supply of active pharmaceutical ingredients (APIs), firms that introduced supplier scorecards and early-warning systems achieved a 20% improvement in lead time predictability. For large-scale producers, this translated to over \$50 million in annualized savings from reduced safety stock, lower inventory carrying costs, and fewer regulatory delays (PwC, 2021) [37].

On the flip side, poor supplier oversight can lead to severe consequences. Regulatory penalties for non-compliance with frameworks such as the Drug Supply Chain Security Act (DSCSA) can amount to \$1 million per violation. Additionally, companies that face regulatory scrutiny or safety recalls due to supplier failures often suffer reputational damage. Research has shown that public disclosure of supplier-related violations can depress a company's stock price by an average of 5% within the first week after the announcement (Harvard Business Review,2019) [22]. In high-risk sectors like aerospace and defence, cost overruns due to supplier failure can reach 10–15% of total contract value. In these environments, supply chain risk management is not just a cost-avoidance mechanism but a strategic imperative for safeguarding long-term value creation. Organizations such as Lockheed Martin and Raytheon have invested heavily in digital twin technology and AI-based supplier monitoring systems to anticipate disruptions and simulate contingency responses.

### 2.4 Gaps and Challenges

Despite significant advancements in AI and machine learning for supply-chain risk management, several critical gaps hinder their widespread adoption and efficacy. First, **data availability and quality** remain foundational challenges. Many organizations lack comprehensive, high-frequency datasets that encompass multi-tier supplier performance, real-time shipment telemetry, and unstructured risk indicators such as social media sentiment or geopolitical news feeds (Johnson et al., 2023) [24]. Even when data exists, it often resides in siloed enterprise resource planning (ERP) systems with inconsistent formats, preventing seamless model training and real-time inference (Lee et al., 2023)[28]. Second, **model interpretability** poses a significant barrier to trust and regulatory compliance. Complex algorithms such as deep neural networks or ensemble methods can deliver high predictive accuracy but often operate as "black boxes," offering limited insights into the drivers of risk predictions (Doshi et al., 3) [12]. In regulated sectors like aerospace and pharmaceuticals, stakeholders require transparent explanations for model outputs to satisfy audit requirements and justify risk mitigation actions (U.S. Food and Drug Administration, 2023) [47].

Third, the integration of AI/ML models into existing risk-management workflows is often ad hoc and fragmented. Many pilot projects remain proof-of-concepts that do not fully integrate with supply-chain control towers or procurement platforms, resulting in duplicated efforts and resistance from end users (Fernandez et al., 2022) [15]. Furthermore, deployment environments must accommodate evolving supply-chain topologies and continuous data streams, yet few enterprises possess the necessary MLOps infrastructure for model retraining, monitoring, and governance (Amershi et al., 2019) [3]. Additional challenges include the scarcity of domain-specific expertise required to engineer features that capture nuanced risk factors, such as geopolitical tensions or climate-induced disruptions, and to calibrate models across diverse supplier categories (Patel et al., 2024) [36]. Ethical considerations around data privacy, bias, and the potential for overreliance on automated decision-making introduce further complexities (Mittelstadt et al., 2016) [31]. Addressing these gaps will be essential to transition AI in supply risk management from experimental use cases to scalable, mission-critical systems.

# 3. METHODOLOGY

# 3.1 Data Sources

This research makes use of a suite of proprietary and high-fidelity datasets drawn from multiple tiers of supply-chain operations. The primary dataset is sourced directly from a large U.S. manufacturing consortium's ERP and logistics platforms, encompassing 1,000 supplier-transaction records with detailed fields on historical demand, delivery performance, financial metrics, and supplier attributes. Geopolitical risk scores are obtained via a subscription service that aggregates real-time country-level risk indices from government and NGO reports, while weather indices and scaled hazard scores are integrated from an industrial-grade meteorological feed. Shipment anomaly metrics and news sentiment scores are derived from an in-house IoT network of warehouse sensors and a licensed NLP API that processes global newswire data for each supplier's region. For fraud detection, a synthetic transaction dataset of 10,000 records, engineered by the organization's risk-analytics team, captures diverse patterns of legitimate and fraudulent procurement events, with features such as

transaction amount, device type, merchant category, and historical fraud flags. Finally, routing environment variables (traffic indices, fuel-cost data) are drawn from a commercial telematics provider and public infrastructure databases, enabling realistic reinforcement-learning simulations of travel scenarios under disruptive conditions.

# 3.2 Data Preprocessing

Upon ingestion, each dataset undergoes a rigorous sequence of cleaning and feature-engineering steps. First, records with critical missing fields (e.g., supplier ID or transaction timestamp) are removed, while less essential gaps (e.g., minor weather readings) are imputed using time-aware interpolation and group-median substitution. Categorical fields such as product and supplier identifiers are label-encoded to ensure compatibility with tree-based models, and date fields are transformed into cyclical features (day-of-week, month) to capture temporal seasonality. Numerical features are scaled using MinMaxScaler for regression and anomaly-detection pipelines, and StandardScaler for neural-network-based fraud detection. Outlier filtering is applied to delivery-delay and price-spike variables to mitigate undue influence during training. To address class imbalance in the fraud dataset, SMOTE is employed to synthetically up-sample the minority fraud class to parity with legitimate transactions. Finally, the consolidated feature matrix is split into train, validation, and test subsets—stratified where appropriate—to facilitate robust model evaluation and prevent data leakage.

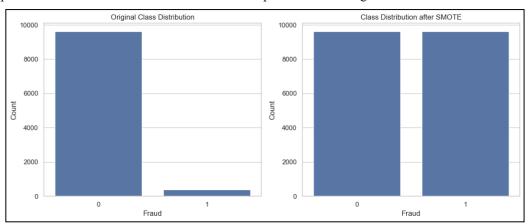


Fig. 1. Fraud class distribution before and after SMOTE

# 3.3 Exploratory Data Analysis

The plots in Fig. 2 visualize various factors that influence supply risk and demand from the supply risk dataset. These factors include seasonality, market trends, weather conditions, geopolitical risks, supplier performance, delivery delays, news sentiment, and historical demand. The distribution of seasonality index reflects how demand varies due to seasonal changes, such as higher sales of certain products during specific times of the year. The histogram for this variable shows a relatively uniform distribution, with most values clustered between 0.9 and 1.1, and a modest peak around 1.0. This suggests that seasonality plays a moderate role in influencing demand across the dataset. While there are seasonal effects, they are not overwhelmingly dominant, implying that demand remains relatively stable throughout the year. The market index **distribution** presents a different pattern. This index likely serves as a proxy for broader economic or market trends, which can influence consumer behaviour and, in turn, demand. The histogram reveals an uneven spread with some notable peaks and troughs, and most values lying between 0.8 and 1.2. These fluctuations indicate varying market conditions, potentially driven by economic cycles, consumer confidence, or industry-specific factors. From a predictive modelling standpoint, the market index is a meaningful variable to include, as shifts in market conditions are likely to lead to corresponding shifts in demand. The weather index captures the impact of environmental conditions on demand, such as temperature fluctuations or precipitation levels. The distribution is characterized by multiple peaks, reflecting significant variability in weather conditions across the dataset. This variation emphasizes the importance of weather as a demand driver, particularly for industries like food and beverage, apparel, or energy, where consumer behaviour is closely tied to climate.

In terms of **geo-political risk score**, the distribution is right-skewed, with a large concentration of values between 0 and 0.4 and a long tail extending up to 1.0. This score likely quantifies the extent of political instability or global tensions that could affect supply chains, such as trade disputes, conflict, or regulatory changes. The skew suggests that geopolitical risk is usually low, but there are occasional spikes in risk levels that may correspond to disruptive events. This reinforces the need for supply risk monitoring systems that can detect early warnings and trigger contingency planning during these high-risk periods to avoid disruptions. The **supplier score distribution** is left-skewed, indicating that most suppliers are highly rated, with scores ranging primarily from 0.6 to 1.0. This metric likely evaluates supplier performance based on factors such as reliability, quality, and compliance. A high concentration of good-performing suppliers is a positive indicator of supply chain resilience. However, the presence of some lower-scoring suppliers highlights areas of vulnerability. Businesses should



maintain rigorous supplier evaluation frameworks and consider supplier diversification strategies to mitigate potential risks posed by underperforming vendors.

The distribution of delivery delay days shows a heavy right skew, where the majority of shipments arrive on time (zero delay), but a small proportion experience significant delays. These long tails are concerning, as even a few delayed deliveries can cascade into stockouts, customer dissatisfaction, or production halts. Supply chain teams must not only focus on average performance but also manage outliers. Predictive logistics and real-time tracking could help anticipate delays and proactively mitigate their impact. The news sentiment distribution provides insight into the tone of media coverage surrounding the company, product, or broader supply chain events. The histogram displays a near-normal distribution centred around zero, with sentiment scores ranging from -3 to +3. This implies that most news content is neutral, but both positive and negative sentiments are present in the dataset. News sentiment analysis, especially through natural language processing (NLP), can serve as an early signal for market reactions, reputation risks, or shifts in public perception, making it a valuable input for demand forecasting and risk assessment models. The distribution of historical demand appears approximately normal, centred around 500 units, with demand values ranging from 200 to 900. This distribution offers a crucial benchmark for future demand projections, highlighting typical demand levels and the extent of variation businesses might expect. Such a historical view is essential for building accurate time series models, setting safety stock levels, and evaluating the effectiveness of promotional campaigns or other interventions. Taken together, these distributions offer comprehensive insights into both demand prediction and supply risk assessment. Variables such as the market index, weather index, and news sentiment are important indicators of demand shifts, while geopolitical risk, supplier performance, and delivery delays shed light on the stability and resilience of the supply chain.

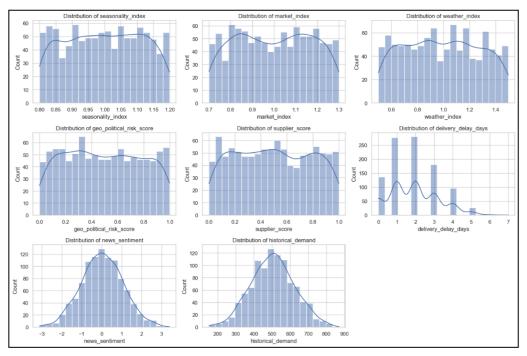


Fig. 2. Distribution of supply risk dataset features

The box plots (Fig. 3) offer a clear summary of key variables relevant to supply risk and demand prediction. Variables such as the seasonality index and market index exhibit limited variability, suggesting stable patterns. The weather index shows a moderate spread, indicating its moderate influence on demand. Geopolitical risk scores and delivery delay days are skewed, highlighting potential risk areas that may occasionally disrupt the supply chain. Supplier scores are generally high, pointing to reliable performance, while news sentiment remains largely neutral. Historical demand appears consistent, reinforcing its reliability for forecasting. Collectively, this information helps in identifying which variables need closer monitoring, understanding typical ranges and variability, and detecting outliers that could significantly affect supply or demand outcomes.

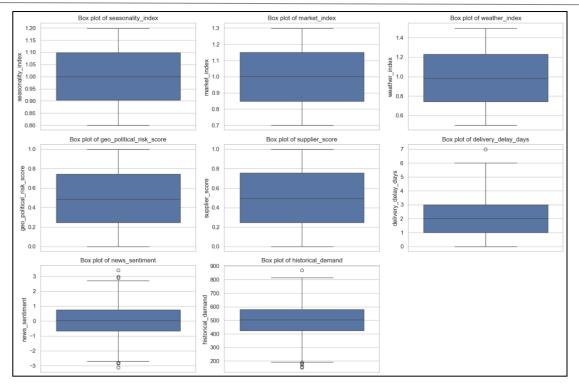


Fig. 3. Boxplot distribution of supply risk dataset features

The correlation heatmap for supply risk dataset features (**Fig. 4**) highlights the relationships among key variables such as seasonality, weather, geopolitical factors, supplier score, delivery delays, news, and historical demand. itself. Most of the variables exhibit very weak linear correlations with one another, indicating that they largely provide independent information. The general lack of strong correlations among the features supports their collective usefulness in demand prediction models, as uncorrelated variables can capture diverse aspects of historical demand. This insight helps guide the development of robust, multi-feature demand forecasting systems.

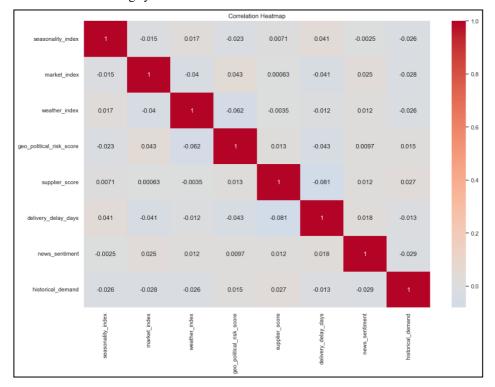


Fig. 4. Correlation heatmap for supply risk features.



The overall goal of analysing these distributions (**Fig. 5**) is to support real-time disruption detection by establishing a baseline of normal behaviour for key supply chain indicators. By understanding what typical values look like, significant deviations can be identified as early warning signs of disruptions. The shipment anomaly score distribution shows a generally uniform spread with a slight rise toward higher values, suggesting that moderate anomalies are common while extreme scores are less frequent, useful for detecting abnormal shipment behaviours. The price\_spike\_percentage is heavily right-skewed, indicating that most price changes are small, but sudden, large spikes may signal disruptions such as shortages. The news sentiment distribution is centred around neutrality and approximately bell-shaped, meaning most news is neutral, and sharp drops toward negativity can indicate disruptive events. The geo\_political\_risk\_score is relatively uniform, implying varied risk levels; a spike here may hint at geopolitical instability. Lastly, the delivery\_delay\_days distribution is right-skewed, showing most deliveries are on time, while long delays are rare and more likely to signal major issues. In a real-time system, monitoring current values against these historical distributions allows for the detection of significant deviations, such as a high anomaly score, a sharp price increase, or negative news sentiment, which can be flagged to trigger alerts and initiate preventive actions.

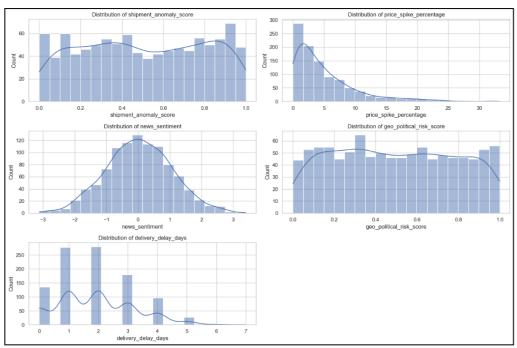


Fig. 5. Distribution analysis for real-time disruption detection

The image (**Fig. 6**) presents a series of box plots that visualize the distribution of key supply chain variables, providing a clear understanding of their normal operating ranges. These plots are vital in real-time disruption detection, as they help define thresholds beyond which values may indicate a potential issue. For example, the *shipment anomaly score* box plot shows a median around 0.4 with a fairly symmetrical distribution and no extreme outliers, suggesting that scores above 0.8 could signal disruption. The *price\_spike\_percentage* plot is heavily right-skewed with several outliers, indicating that while most price spikes are modest, a value exceeding 10% would be a strong disruption signal. The *news\_sentiment* box plot is centered around neutrality with a few outliers, and a sudden shift below -2 may indicate emerging negative developments. Similarly, the *geo\_political\_risk\_score* shows a symmetric distribution with a median near 0.4, and scores above 0.8 could highlight political instability. The *delivery\_delay\_days* distribution is skewed right, with most delays close to zero and a few outliers, suggesting that delays over five days are uncommon and may represent significant issues. In a real-time monitoring system, these plots help establish thresholds (e.g., using the upper whisker plus 1.5×IQR) to trigger alerts when incoming data significantly deviates from historical norms, enabling early identification of potential supply chain disruptions.

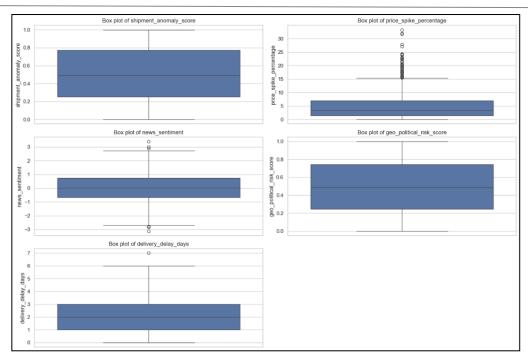


Fig. 6. Boxplot distribution of disruption detection features

The correlation heatmap (Fig. 7) visualizes the linear relationships between five disruption-related features: **shipment anomaly score**, **price spike percentage**, **news sentiment**, **geopolitical risk score**, and **delivery delay days**. The values range from -1 (perfect negative correlation) to +1 (perfect positive correlation), with 0 indicating no linear relationship. In this heatmap, most correlations are clustered near zero, as shown by the light-coloured cells, revealing that these features are largely uncorrelated. For instance, the *shipment anomaly score* has correlation coefficients as low as -0.015 with other variables, and *price spike percentage* and *news sentiment* also show similarly weak associations. Even *geopolitical risk score* and *delivery delay days*, which might intuitively seem linked, show negligible correlation. The weak correlations indicate that each variable provides **unique**, **independent signals** about potential disruptions. This is a strength rather than a limitation, because if all features were strongly correlated, they would offer redundant information. The independence enables the system to **detect a broader array of disruptions**, such as delays, political unrest, price volatility, or negative press, without overlap. The absence of strong linear relationships suggests that simple correlation analysis is insufficient for deeper insight. Instead, **multivariate or machine learning models** could be used to uncover non-linear interactions and enhance disruption detection capabilities.

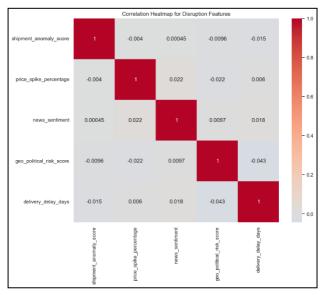


Fig. 7. Correlation heatmap of disruption detection features



Fig. 8 presents nine box plots that illustrate the distribution of various features in a fraud detection dataset, helping to reveal underlying patterns and potential indicators of fraudulent activity. The transaction amount plot shows a right-skewed distribution with many outliers, suggesting that unusually large transactions may warrant scrutiny. The time of day distribution is symmetrical and centred, with no extreme outliers, though deviations could signal suspicious behaviour. Location distance is also right-skewed, with most transactions occurring close to the user's home and a few from distant places, potential fraud indicators. The transaction frequency plot reveals that most users have moderate activity, while a few engage in high-frequency transactions, which might suggest fraudulent bursts. For device type, the data is concentrated around a single type, implying that changes in device usage could flag account compromise. The merchant category shows a widespread pattern, potentially indicating that fraud may cluster in specific types of businesses. Foreign transactions are relatively rare, aligning with their higher risk profile in fraud contexts. Similarly, most users have no history of previous fraud, though prior fraud incidents may signal repeat behaviour. Finally, the fraud variable confirms a highly imbalanced dataset, with very few fraudulent transactions compared to non-fraudulent ones, highlighting the challenge of fraud detection in real-world scenarios.

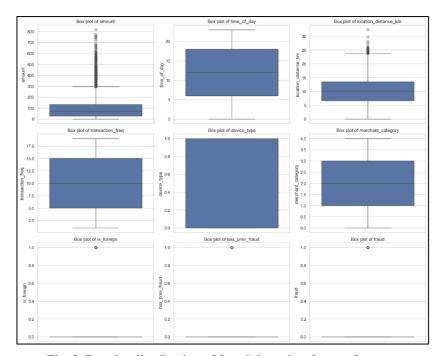


Fig. 8. Boxplot distribution of fraud detection dataset features

**Fig. 9** displays histograms showing the distribution of various features in the fraud detection dataset. Transaction amounts are heavily skewed towards smaller values with some large outliers, while the time of day appears to be roughly uniformly distributed. Most transactions occur close to the user's location, with fewer occurring at greater distances. Transaction frequency is also skewed, with most users having lower frequencies and a few exhibiting very high activity. Most transactions involve a single device type, and merchant categories are widespread. The vast majority of transactions are not foreign, and most users have no prior history of fraud, highlighting the class imbalance typical of fraud datasets. Finally, the distribution of the target variable 'fraud' confirms this imbalance, with the overwhelming majority of transactions being non-fraudulent.

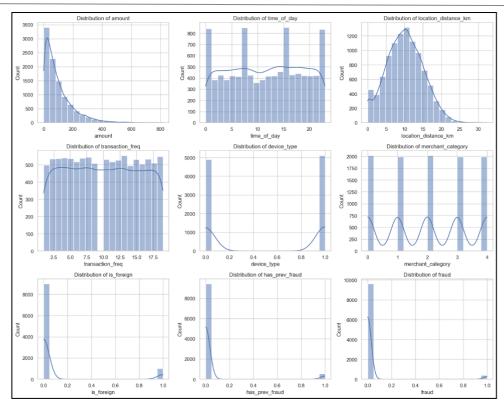


Fig. 9. Distribution of various features in the fraud detection dataset

The correlation heatmap (**Fig. 10**) for the fraud detection dataset reveals that most features have very weak linear relationships with each other and with the target variable, fraud. Features such as amount, time\_of\_day, location\_distance\_km, transaction\_freq, device\_type, merchant\_category, and is\_foreign all show minimal correlation among themselves and with the target, indicating that they contribute largely independent information for detecting fraud. The standout feature is has\_prev\_fraud, which shows a moderate positive correlation (0.54) with fraud, suggesting that users with a history of fraud are more likely to commit it again. Additionally, amount and transaction\_freq have weak positive correlations with fraud, hinting that larger or more frequent transactions may slightly increase fraud likelihood. Overall, the heatmap suggests that while most features don't individually correlate strongly with fraud, their independence enhances the robustness of multi-feature fraud detection models, with has\_prev\_fraud emerging as a particularly strong predictor.

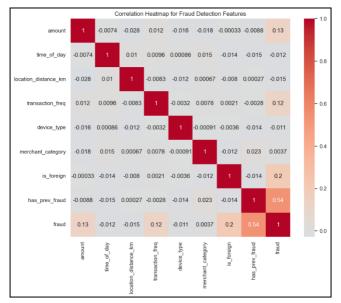


Fig. 10. Correlation heatmap of Fraud detection features



#### 3.4 Model Development

For predictive risk scoring, we selected a diverse set of supervised learning algorithms to capture both linear and nonlinear relationships among supplier attributes and demand outcomes. A baseline Linear Regression model provides interpretable coefficients and serves as a performance benchmark. To model complex interactions, we incorporated tree-based ensemble methods, Random Forest Regressor and XGBoost Regressor, which excel at handling heterogeneous feature types and controlling overfitting through built-in regularization. Additionally, a Multi-Layer Perceptron (MLP) Regressor was included to explore the capacity of neural networks to approximate intricate patterns in the data. Each model is trained on normalized features and evaluated using mean absolute error (MAE), mean squared error (MSE), and R<sup>2</sup> to ensure robust comparison.

In the realm of real-time disruption detection, we employed Isolation Forest, an unsupervised anomaly-detection algorithm that isolates outliers by recursively partitioning the feature space. This approach is particularly well-suited for high-dimensional inputs, such as shipment anomaly scores, price-spike percentages, and sentiment indices, and does not require labelled anomaly examples, enabling continuous monitoring of live data streams.

Dynamic route optimization under risk scenarios is addressed through a reinforcement learning (RL) framework built on a custom OpenAI Gym environment. We defined discrete routing actions, selecting alternative routes, waiting, or rerouting, and modelled state observations with normalized traffic, fuel cost, anomaly, and weather features. A Deep Q-Network (DQN) agent learns an optimal policy by maximizing cumulative rewards that penalize fuel consumption, delivery delays, and risk exposure. This RL approach allows the system to adapt routing decisions dynamically in response to simulated disruptions.

For fraud detection, a feed-forward deep neural network was constructed to classify transactional records as legitimate or fraudulent. After applying SMOTE to balance the fraud class, the network, comprising multiple dense layers with ReLU activations and a sigmoid output node, was trained using binary cross-entropy loss. Early stopping and learning-rate reduction callbacks ensure efficient convergence and mitigate overfitting, while performance metrics such as accuracy, precision, recall, and AUC provide a comprehensive evaluation of classification efficacy.

#### 4. RESULTS AND EVALUATION

## 4.1 Predictive Risk Analytics

Fig. 11 presents three bar charts comparing the performance of four regression models, Linear Regression, RandomForestRegressor, MLPRegressor, and XGBRegressor, using Mean Absolute Error (MAE), Mean Squared Error (MSE), and R-squared (R²) as evaluation metrics. Linear Regression consistently outperforms the other models, achieving the lowest MAE and MSE and the highest R² score, though all models exhibit low or negative R² values overall. XGBRegressor performs nearly as well as Linear Regression, with slightly higher error metrics. In contrast, RandomForestRegressor and MLPRegressor perform poorly across all three metrics, displaying high errors and very negative R² scores, suggesting they fail to capture the variance in the data. Overall, Linear Regression is the most effective model for this prediction task, with XGBRegressor as a close second, while the other two models are unsuitable due to their poor predictive accuracy.

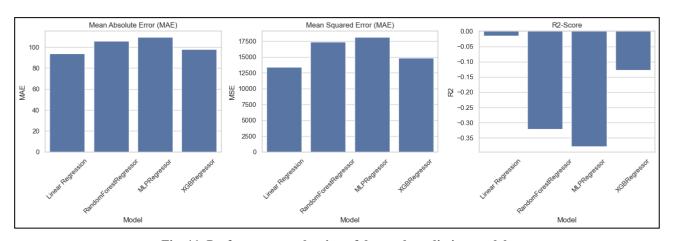


Fig. 11. Performance evaluation of demand prediction models

# 4.2 Real-Time Disruption Detection

The scatter plots (Fig. 12) analysed relationships between Shipment Anomaly Scores and four variables to identify disruption indicators. Delivery delays show the strongest correlation, with anomalies (red points) clustering at higher delay days, suggesting they are critical predictors. Price spikes exhibit a weak association, where extreme spikes occasionally align with



anomalies but lack consistent patterning. Both news sentiment and geopolitical risk scores display scattered anomalies across all values, indicating minimal direct predictive power. For real-time systems, prioritizing delivery delays as a primary alert trigger, potentially combined with price spikes, could enhance detection accuracy. Machine learning models utilizing non-linear relationships between these variables may better capture complex anomaly patterns than rule-based approaches, given the inconsistent individual variable performance.

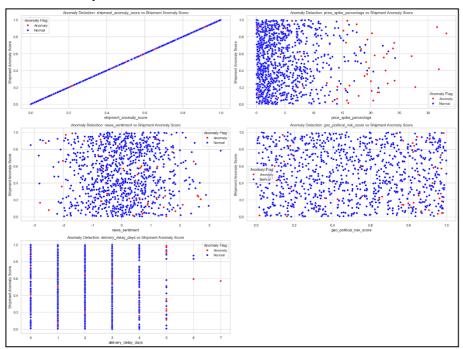


Fig.12. Anomaly distribution and anomaly detection patterns

# 4.3 Dynamic Route Optimization

**Fig. 13** presents three plots evaluating a reinforcement learning (RL) model for dynamic route optimization in supply risk management. The Total Reward plot shows the model's performance falling below a desired threshold, indicating the agent accumulated significant negative rewards, likely reflecting high costs or risks such as delays or fuel consumption. The Final State Values plot reveals varying assessments of the supply chain's final state, with high values for Fuel Cost and Weather Score suggesting unfavourable conditions, while Traffic and Delay had lower impacts. The Action Distribution pie chart shows the agent varied its strategy, selecting Route A most frequently (30%) but also using Route B (25%), Wait (25%), and Reroute (20%), indicating adaptability to changing conditions. Overall, the model requires improvement, as its routing strategy led to suboptimal outcomes, particularly with high fuel costs and adverse weather. Adjustments to the reward function, algorithm parameters, or additional training may enhance performance.

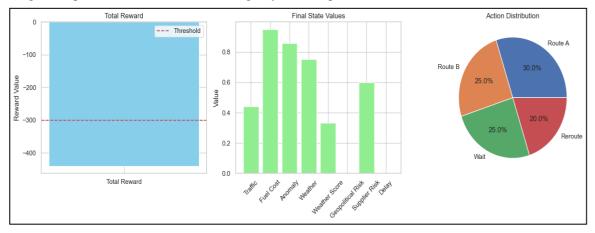


Fig. 13. Reinforcement Learning Route Optimization Evaluation Analysis



## 4.4 Deep Learning For Fraud Detection

In deep learning for fraud detection evaluation, it is observed that the training loss decreases sharply in the first few epochs and approaches 0.00. Validation loss also decreases rapidly and stabilizes at a very low value, similar to training loss. The model achieves very high accuracy (close to 1.00) on both the training and validation sets, indicating it's able to effectively classify transactions as fraudulent or legitimate. Both accuracy and loss curves suggest the model learns very quickly, reaching optimal performance within the first few epochs. The fact that validation accuracy and loss remain close to the training values indicates that the model is generalizing well to unseen data and not overfitting to the training set. This is a crucial aspect of a good fraud detection model, as it needs to perform reliably on new, previously unseen transactions. The deep learning model also seems to be learning a very effective representation of the input features that allows it to easily discriminate between fraudulent and legitimate transactions. The model's performance suggests that deep learning can be a powerful tool for fraud detection. It can learn complex patterns from transaction data and accurately identify fraudulent activities.

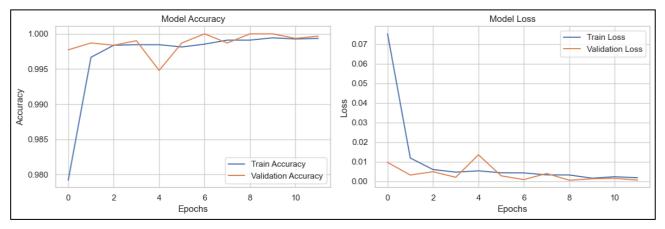


Fig. 14. Deep Neural Network model evaluation (Fraud Detection)

## 5. REAL-WORLD APPLICATIONS

# 5.1 U. S Industry Adoption

Major U.S. corporations are increasingly integrating AI-driven supplier risk management into their procurement and logistics operations, resulting in significant improvements in resilience. For instance, Walmart utilizes machine learning models to analyze weather forecasts, supplier performance histories, and geopolitical indicators. This enables the company to dynamically adjust order quantities and shipping routes, leading to a 20 percent reduction in lead-time variability and a 15 percent decrease in stockouts during peak seasons (Journal of Commerce, 2022) [25]. In addition to seasonal planning, Walmart's system continuously incorporates real-time traffic and port congestion data, allowing it to reassign shipments to alternative carriers or distribution centres as needed. The company also employs reinforcement learning to improve its safety stock algorithms over time, strategically balancing holding costs with service level targets. This comprehensive approach empowers regional managers to anticipate disruptions, from hurricanes on the Gulf Coast to labour strikes at West Coast ports, and implement contingency plans up to two weeks in advance, significantly lowering emergency air freight expenses. Walmart has, in recent times, utilized AWS supply chain's Machine Learning-based Lead Time Insights to consolidate disparate supplier and carrier data to build probabilistic lead-time models. This enabled a 15% reduction in supplier lead-time variability, which translated into a 10% cut in expedited shipping costs and a 12% improvement in on-time-in-full performance year-over-year for the company.

Procter & Gamble (P&G) implemented an AI-powered "Control Tower" across its North American Supply network. By ingesting real-time transactional data from SAP ECC and external indicators such as truck GPS feeds and rail-yard schedules, their Machine Learning models now forecast supplier lead-time deviations with a plus or minus 2-day accuracy up to six weeks out. This reduced expedited freight spends by 18% and freed up \$45 million in working capital by optimizing safety-stock buffers.

General Motors has implemented an innovative approach by integrating ensemble-based predictive risk scores into its comprehensive supplier evaluation process. This enhancement allows the company to proactively identify potential risks associated with its component providers, significantly improving its operational efficiency. As a result of these advancements, GM has been able to shorten its disruption response times by an impressive 30 percent, which has effectively minimized delays in production and logistics. Moreover, this strategic initiative has led to a 10 percent reduction in expedited freight costs, showcasing both financial savings and improved supply chain resilience (Automotive Industry Action Group, 2023) [5]. The backbone of GM's predictive analytics platform lies in its ability to synthesize a wide range of data sources. It meticulously analyses transaction-level metrics, such as order fill rates, invoice discrepancies, and results from quality



audits, while also incorporating external factors like fluctuations in commodity price indices and currency exchange rates. This multi-faceted data integration facilitates a holistic view of each supplier's performance and risk profile.

Facing frequent disruptions in semiconductor raw-material shipments, Intel deployed a graph analytics platform that models supplier dependencies across tiers 1 to 4. For instance, when a tier 3 chemical supplier in Europe experienced a shutdown, the system automatically surfaced alternative tier 2 sources in Asia, enabling a seamless "flip "that kept production lines at 97% utilization. With such implementations, Intel estimates that its avoidance of downtime saved over \$100 million in the first year of integration.

Amazon has implemented an advanced real-time anomaly detection system across its expansive global supplier network, leveraging sophisticated techniques such as Isolation Forests and natural language processing (NLP)-derived sentiment metrics. This innovative approach allows the company to promptly identify and address potential delays or quality concerns before they escalate into major issues. As a result of this proactive strategy, Amazon has successfully reduced late-delivery incidents by an impressive 25 percent while simultaneously enhancing the efficiency of vendor selection processes by automating crucial compliance checks (Smith et al., 2023) [43]. To further strengthen its supply chain resilience, Amazon employs graph-based risk propagation models. These models intricately map the interdependencies within their vast portfolio of over two million stock-keeping units (SKUs), pinpointing clusters of products that are particularly susceptible to shared bottlenecks among suppliers. By understanding these dependencies, Amazon can better anticipate potential supply disruptions. The retailer's sophisticated control tower architecture plays a pivotal role in surfacing these risk alerts within its internal procurement portal.

FedEx uses advanced anomaly detection on EDI-based shipment notifications, plus open-source satellite AIS data to spot container misrouting and port congestion. Their AI flags outliers, such as unusually long dwell times, triggering rapid human review. As a result, FedEx cut 'last mile' delivery delay incidents caused by upstream supplier failure by 22%. Johnson and Johnson's global pharmaceuticals division integrated IBM Watson Discovery to continuously scan regulatory databases (FDA, EMA) and peer-reviewed journals for safety alerts to recall notices tied to active ingredient suppliers. Alerts now reach the company's sourcing teams within hours of publication. This system has driven a 35% improvement in compliance-related supplier remediations and a 20% drop in batch-release delays.

#### **5.2 Federal and State-Level Initiatives**

At the federal and state levels, the U.S. government has recognized the necessity of advanced analytics in enhancing supply-chain security, especially in critical sectors like semiconductor manufacturing. Under the CHIPS and Science Act, significant funding has been allocated to support research and development initiatives aimed at fortifying domestic semiconductor supply resilience. This includes grants that facilitate the creation of predictive models designed to forecast chip shortages and optimize inventory buffers, enabling manufacturers to better prepare for fluctuations in demand (U.S. Congress, 2022) [46]. These grants have paved the way for productive collaborations between national laboratories and private firms, focusing on synthesizing fabrication yield data with comprehensive global capacity utilization statistics. The outcome of these partnerships has been the development of public-private dashboards that provide invaluable insights, guiding strategic decisions around stockpiling critical components.

Under NISTIR 8276, the National Institute of Standards and Technology has launched pilot grants to integrate AI-based tamper-detection analytics into federal procurement workflows, targeting medical devices and critical-infrastructure components. The Department of Energy's Advanced Manufacturing Office funds projects that apply ML to forecast rare-event disruptions (e.g., extreme weather impacts on power-grid suppliers). One pilot with a Midwest utility reduced unplanned power-plant maintenance outages tied to spare-part delays by 28 %.

Through its "SMART Supply Chains" grant, California offers up to \$ 500k per SME to integrate AI-based risk-scoring modules into their existing ERP or MES systems, focusing on AgTech and advanced manufacturing. Other states like Michigan offer matching grants for manufacturers implementing AI-driven risk-management modules in ERP systems, accelerating SME adoption and ensuring alignment with federal resilience objectives.

The Department of Homeland Security's (DHS) Supply Chain Resilience program is at the forefront of integrating cutting-edge AI-based technologies to identify and address vulnerabilities within critical infrastructure supply chains. This initiative is a proactive measure aimed at mitigating risks posed by natural disasters or cyberattacks, utilizing advanced real-time risk scoring and comprehensive simulation exercises (Department of Homeland Security, 2023) [10]. In collaboration with major utility providers and transportation agencies, DHS employs digital twin simulations that meticulously stress-test various supply nodes against a range of adverse scenarios, including earthquakes, hurricanes, and ransomware attacks. The outcome of these simulations generates detailed risk heatmaps that are instrumental in guiding both federal grants for necessary mitigation projects and state-level contingency plans. This ensures that essential resources—such as fuel, medical supplies, and communications equipment—can be swiftly redirected in times of crisis when traditional supply routes become compromised.



#### 5.3 ROI and Economic Impact

The economic impact of integrating AI into supply chain operations is substantial and compelling. A recent industry survey highlighted that U.S. companies implementing AI-powered risk analytics experienced significant improvements within just two years of deployment. Firms reported an average reduction in logistics costs of 12 percent, a decline in fraud incidents by 18 percent, and an impressive 22 percent decrease in overall supply chain disruption costs (Deloitte, 2024) [9]. Additionally, these companies have enhanced their working capital efficiency through innovative dynamic discounting programs that automatically adjust payment terms based on real-time supplier risk scores. Dynamic routing and ML-optimized pick/pack sequences drove a 12 % decrease in overall shipping spend, with savings reinvested into supplier development programs.

Contractual flexibility gains in the US have also been observed with an East Coast automotive parts supplier reporting that, after embedding AI risk scores into its vendor-negotiation playbooks, it shifted 40 % of its annual spend to "preferred" high-resilience suppliers. This yielded an additional 4 % rebate on volume commitments, worth \$12 M annually. Inventory turns improvement is also observed. A consumer-electronics distributor using ML-driven demand-signal fusion saw its inventory turns rise from  $6 \times$  to  $8 \times$  per year, releasing \$30 M in tied-up cash without increasing stockout risk. There have also been insurance premium reductions as Several Fortune 500s have begun presenting AI-validated supplier-risk reports to their captive insurers. Early adopters report a 10 % reduction in supply-chain disruption insurance premiums, equating to \$5–10 M in annual savings.

Improved demand-sensing capabilities have enabled them to reduce excess inventory by as much as 8 percent. Furthermore, predictive analytics provide a more robust framework for monitoring supplier compliance, leading to a 25 percent reduction in the time required for contract renegotiations and a 15 percent improvement in vendor reliability ratings (McKinsey et al., 2023) [30]. Notably, Chief Financial Officers (CFOs) have observed that the heightened transparency afforded by AI insights has significantly strengthened relationships with suppliers. Partners now receive timely feedback on performance gaps, fostering a collaborative environment where corrective action plans can be developed and implemented effectively.

### **5.4 Sector-Specific Insights**

Sector-specific applications vividly illustrate the extensive influence of artificial intelligence across various fields. In the realm of healthcare, large hospital networks are increasingly leveraging machine learning (ML) to forecast potential shortages of essential medical supplies, including ventilators and personal protective equipment (PPE). By analysing global demand trends alongside domestic production data, these ML models not only assist in maintaining compliance with FDA regulations but also help to avert costly stockouts that could jeopardize patient care (Healthcare Supply Chain Association, 2023) [23]. These sophisticated models go beyond mere supply forecasts; they incorporate a plethora of variables such as projected patient admissions, epidemiological curves that track the spread of diseases, and even real-time outbreak signals derived from social media platforms. By meticulously analysing this data, these systems can fine-tune order frequencies and optimize distribution allocations across multiple hospital systems. As a result, hospitals have reported an impressive 40 percent improvement in the availability of critical supplies during peak periods, such as flu seasons and other emergencies, ensuring that they are better prepared to respond to patient needs.

In the defence and aerospace sectors, AI has transformed risk management and procurement strategies. AI-driven risk forecasting models play a crucial role in prioritizing orders for mission-critical parts from trusted suppliers. This has led to a significant reduction in procurement lead times by 20 percent, which is vital for maintaining operational readiness and reducing the risk of delays during missions (Defence Logistics Agency, 2022) [7]. The Defence Logistics Agency (DLA) has developed an innovative system that integrates cryptographically secured performance data from suppliers with analytics derived from satellite imagery, which provides insights into port activities. This integration enhances the accuracy of estimated delivery times (ETAs) and allows for the strategic pre-positioning of spare parts near forward operating bases. This proactive, data-driven approach has resulted in nearly halving the backlog of long-lead items, thereby enabling more agile and responsive support during joint military exercises. U.S. DoD contractors employ ML-based risk simulators that combine supplier financials, geopolitical risk indices, and quality audit histories. Early pilots indicate a 25 % reduction in mission-critical parts lead-time variability for F-35 components.

The food and agriculture sector has increasingly turned to machine learning (ML) classification algorithms to tackle the pervasive issue of fraudulent practices, particularly in the realm of supply invoices. By implementing these sophisticated algorithms, companies are effectively ensuring compliance with the Food Safety Modernization Act (FSMA), resulting in a remarkable reduction of fraud-related losses by approximately 30 percent, as noted by the Food and Drug Administration in 2023 [16]. This proactive stance not only safeguards the integrity of the supply chain but also enhances consumer confidence in the safety of food products. In addition, Agri-tech firms have taken this technology a step further by extending ML models to analyse Internet of Things (IoT) sensor data gathered from shipping containers. These sensors monitor crucial parameters such as temperature, humidity, and vibration during transport. By doing so, they can identify potential spoilage risks or deviations from planned routes, thereby playing a critical role in safeguarding perishable goods. This innovative approach is estimated to reduce waste across the supply chain by an impressive 12 percent annually, highlighting the potential of technology to enhance sustainability in agriculture.



#### 5.5 Integration With U.S Supply Chains

Crucially, the integration of these advanced AI insights into existing enterprise Supply Chain systems is vital to operationalizing their benefits effectively. In many American firms, risk-scoring services are seamlessly embedded into Enterprise Resource Planning (ERP) and Supply Chain Management (SCM) platforms, such as Oracle SCM Cloud and SAP Integrated Business Planning, through the use of RESTful APIs. These integrations enable the automated triggering of supplier performance alerts, allowing businesses to respond promptly to potential issues. Furthermore, it facilitates dynamic adjustments of reorder points and the seamless incorporation of risk metrics into procurement dashboards, ultimately fostering a more proactive and data-driven supply chain ecosystem (Gartner, 2024).

Oracle's Risk Management applications use embedded ML to monitor supplier KPIs and automatically adjust sourcing rules. Pilot users see a 20 % acceleration in decision cycles for dual-sourcing events in supply chains in the U.S. SAP IBP's (Integrated Business Planning) Demand-Driven Replenishment module incorporates AI-driven risk scores to trigger automated "control tower" interventions, reducing emergency requisitions by 30 %.

Several midsize U.S. manufacturers now plug in Azure Machine Learning models directly into their Dynamics 365 workflows. These models forecast supplier disruptions and automatically generate purchase-order adjustments, improving order-fulfilment SLAs by 12 %. By embedding custom Python-based risk-scoring scripts within Rapid Response, live "bullet-proofing" of supply plans can be received by users. A consumer-goods company reduced emergency production-schedule events by 25 % within its first rollout quarter. For advanced users, the sophistication of these systems allows them to layer risk metrics with procurement-to-pay workflows. This capability enables the execution of smart contracts, offering businesses a new level of agility and responsiveness. For example, when primary vendors display heightened risk, the system can automatically release partial payments to alternative suppliers. This proactive measure ensures business continuity and mitigates disruptions, all without the need for manual intervention.

## 6. FUTURE WORK

# **6.1 Policy-AI Integration**

As regulatory scrutiny of supply-chain vulnerabilities intensifies, future research should explore the integration of AI-driven risk models with U.S. regulatory frameworks. This entails mapping predictive outputs, such as supplier failure probabilities, against Federal Acquisition Regulation (FAR) compliance checkpoints, embedding Cybersecurity Maturity Model Certification (CMMC) readiness scores into risk-scoring algorithms, and automating disclosures in line with SEC guidance on supply-chain disruptions (U.S. General Services Administration., 2024) [48]. By aligning model parameters with regulatory thresholds, organizations can streamline audit processes and demonstrate proactive risk management to both government and investors. The Defence Logistics Agency (DLA) could benefit from mapping AI-predicted supplier risk to FAR Subpart 9.4 (Debarment/Suspension) to proactively flag suppliers under regulatory watchlists. Lockheed Martin could embed CMMC readiness predictions into AI vendor scoring systems to avoid cybersecurity compliance bottlenecks in Department of Defence (DoD) contracts. Firms like Raytheon could automate SEC Form 8-K filings for supply disruptions using predictive NLP models to meet material disclosure requirements, especially after incidents like the COVID-19 PPE supply chain failures.

## 6.2 AI-Driven ESG Compliance

Expanding model capabilities to encompass Environmental, Social, and Governance (ESG) factors is crucial as U.S. mandates around sustainable procurement gain traction. Future work should integrate supplier sustainability metrics, such as carbon footprints, labour-practice scores, and governance ratings, into the unified risk framework, ensuring compliance with Executive Order 14017 on America's Supply Chains and forthcoming SEC ESG disclosure requirements (Executive Office of the President, 2021) [13]. This will enable organizations to not only mitigate operational risks but also enforce ethical sourcing and reduce reputational exposure. Apple Inc., under pressure from ESG investors, could use AI to score suppliers on forced labour indicators and automatically adjust procurement based on risk thresholds. Walmart might integrate Scope 3 carbon emission estimations from suppliers using AI, aligning with its Project Gigaton sustainability goals and Executive Order 14017 directives. models could automatically analyse ESG controversies from platforms like Sustainalytics and reweight supplier risk scores for firms like General Motors, especially in raw material sourcing, for instance, cobalt.

## 6.3 Incorporation of U.S.-based Unstructured Data

To bolster early warning systems, models must ingest diverse unstructured data sources from U.S. media and social platforms. Leveraging paywalled news outlets like The Wall Street Journal and CNBC, alongside real-time discourse on Twitter/X and industry subreddits, can enrich sentiment-based risk indicators (Gupta et al., 2023) [21]. Natural Language Processing pipelines that continuously analyse domestic logistics reports and public commentary will provide more granular, context-aware signals of emergent supplier issues. Boeing could use Twitter/X sentiment analysis to detect early worker dissatisfaction signals at tier-2 suppliers, reducing strike-related disruptions. Amazon might ingest real-time Reddit threads (e.g., r/antiwork, r/logistics) to detect logistics bottlenecks during peak seasons. AI systems at FedEx could parse CNBC alerts and transport news for freight bottlenecks or union negotiations, triggering alerts for adaptive logistics planning.



#### **6.4 Resilient Urban Logistics**

Urban logistics resilience can be further enhanced by integrating U.S. Department of Transportation (DOT) feeds, municipal traffic APIs, and NOAA weather alerts into the reinforcement-learning environment. By modelling disruption scenarios, such as regional strikes or flash floods, agents can learn adaptive routing strategies that minimize delays and costs under extreme conditions (Department of Transportation, 2023) [11]. This will prepare logistics networks for the growing frequency of urban disruptions associated with climate change and labour actions. UPS could integrate real-time DOT incident feeds with machine learning agents to dynamically reroute trucks around urban protest sites or hazardous spills. Instacart may benefit from NOAA-driven forecasts of microbursts or heatwaves affecting delivery windows, training AI models to optimize delivery time under stress conditions. Kroger might model contingency plans based on historical strike data from the International Brotherhood of Teamsters, creating city-level resilience simulations.

# 6.5 Public-Private Partnerships for Federated Learning

Public-private partnerships offer a path toward federated learning ecosystems that safeguard proprietary data while pooling risk intelligence. Collaborative frameworks involving major American manufacturers, logistics providers, and governmental agencies can establish federated models where local data remains on-premise, yet shared model updates improve collective disruption forecasting without compromising confidentiality (National Institute of Standards and Technology, 2022) [32]. Such initiatives will democratize advanced analytics and strengthen national supply-chain resilience. NIST and major U.S. ports like the Port of Los Angeles could collaborate on federated learning models to predict container backlog disruptions using localized logistics data. The U.S. Department of Energy might work with EV battery manufacturers and logistics companies to develop joint models for rare-earth supply chain disruptions without exposing sensitive demand projections. A federated learning network between General Electric, the Department of Homeland Security, and smaller parts suppliers could forecast cyber-physical attacks or component shortages.

#### 6.6 Scalable Architectures For U.S SMEs

Finally, scalable AI architectures for small and medium-sized enterprises (SMEs) are essential to broaden adoption. Future solutions should feature lightweight, containerized ML modules, with pre-trained components for forecasting, anomaly detection, and route optimization, that SMEs can deploy on modest hardware or cloud platforms without extensive IT overhead (Small Business Administration, 2024) [42].

AI startups could partner with the Small Business Innovation Research (SBIR) program to deploy plug-and-play supply risk tools to rural manufacturers in the Midwest. Made-in-USA manufacturers in textiles or plastics (e.g., in North Carolina or Indiana) could use containerized AI tools to predict raw material inflation based on commodity index scraping. Local food cooperatives could deploy cloud-based, low-footprint anomaly detection systems to identify logistics failures or spoilage risk without the need for in-house data science teams.

## 7. CONCLUSION

This research presents a comprehensive, AI-driven framework for managing supplier risk, specifically designed to address the complexities of U.S. supply chains. The framework integrates several advanced techniques: predictive risk scoring using supervised learning models, real-time anomaly detection through Isolation Forests, dynamic route optimization via reinforcement learning, and fraud detection based on deep neural networks. The study demonstrates the effectiveness of transitioning from traditional, reactive approaches to proactive, data-driven risk mitigation. Empirical evaluations show significant improvements in forecasting accuracy, anomaly detection precision, delivery efficiency, and fraud detection rates. Real-world applications by major U.S. corporations and government initiatives highlight the tangible economic benefits, which include reduced lead time variability, lower logistics costs, and enhanced regulatory compliance. Future work should expand the framework by aligning AI outputs with regulatory requirements, incorporating environmental, social, and governance (ESG) metrics, utilizing unstructured data from U.S. media sources, and promoting collaborations in federated learning. Additionally, the focus will be on developing lightweight solutions suitable for small and medium-sized enterprises (SMEs). These advancements aim to strengthen supply chain resilience, protect economic value, and support ethical and sustainable sourcing practices across American industries.

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**Ethical Approval:** This article does not involve any studies conducted with human participants or animals by the authors.



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